

**The Star**  
**Mac 15, 2012**

**QUESTION:**

MAS decision made by board

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**ANSWER :**

WE refer to the news report in StarBiz today (March 14) titled MAS-AirAsia deal rumoured scrapped, but nothing concrete so far.

Whilst we do not wish to comment on the overall news report as this is purely an issue to be addressed by the respective shareholders, we take great exception to the inference, MAS employees complaints include the management style of deputy chief executive officer Mohammed Rashdan Yusof.

Another complaint is the talk of being redeployed outside MAS to the short-haul premium airline headed by Rashdan as that would mean a loss of benefits.

This is very speculative, based on rumours and appears aimed at tarnishing the reputation of our senior management staff without any definite basis. Quoting sources to implicate our staff negatively is highly inappropriate and unfair to the person.

This also interferes with the authorities that are deciding on the next steps subsequent to the recent requests submitted to the Prime Minister.

We wish to also clarify that at Malaysia Airlines group, the business directions are never made unilaterally by any single person. Instead, the decisions are made only after agreement by the company board.

In the case of the short-haul operations, it was part of the Comprehensive Collaborative Framework proposal announced on Aug 9, 2011 and subsequently endorsed by the board before it was incorporated in our business plan revealed on Dec 7, 2011.

It was also a decision of the company for Mohammed Rashdan Yusof to head this new outfit and ensure profitable operations. The board and management are thus accountable for such decisions and it is therefore improper to start blaming an official of our company even before a business process has taken ground.

At Malaysia Airlines, we welcome diverse viewpoints and feedback justified with credible supports and we are receptive to ideas and help to enable us to address issues and concerns.

However, we strongly object to inferences based on hearsay and speculation.

**NOR ZALIDA AHMAD**  
**Acting head, strategic communications**  
**Malaysia Airlines**