

SPEECH BY
YANG BERHORMAT TUAN LOKE SIEW FOOK,
MINISTER OF TRANSPORT
GROUNDBREAKING OF SUBANG MRO LOGISTICS COMPLEX
PROJECT
9 JULY 2026 | SUBANG AEROTECH PARK

(Salutation)

Mr. Daisuke Nihei,

Minister, Embassy of Japan in Malaysia

Mr. Masayoshi Saito,

Managing Director Mitsui Fudosan (Asia) Malaysia Sdn Bhd

Dato' Mohd Izani Bin Ghani,

Managing Director of Malaysia Airports

Distinguished guests, members of the media, ladies and gentlemen,

A very good morning and Salam Malaysia MADANI.

1. Today's groundbreaking reflects Malaysia's continued progress in strengthening its position within the global Aerospace sector, as demand for MRO services continues to grow across the Asia Pacific region.

2. Against this backdrop, the Subang MRO Logistics Complex Project at Subang Aerotech Park marks an important step in supporting this growth.
3. The Aerospace sector has long been recognised as a strategic industry for our nation. Beyond its economic contribution, it supports the development of advanced technical capabilities, creates skilled employment opportunities and strengthens Malaysia's position within global supply chains.
4. Today, Malaysia's aerospace industry generates approximately RM32.5 billion in annual revenue and supports more than 35,000 highly skilled jobs. Looking ahead, the Asia Pacific MRO market is projected to exceed USD 60 billion by 2030, presenting significant opportunities for growth. We must be ready to capture a greater share of this expanding market.
5. Malaysia is currently ranked third in Asia Pacific and fourth globally for business aviation MRO activities, reflecting the strength of our Aerospace sector. While this achievement is significant, it should not lead to complacency.

6. The importance of aviation industry to Malaysia is increasingly evident even from the external trade perspective. According to the Department of Statistics Malaysia, Malaysia's value of trade by air has been growing at a faster pace than those transported via sea and land.
7. For the first five months of 2026, value of trade by air reached RM644.08 million, surpassing the RM618.02 million value of trade by sea. And 75% of those value of trade by air are attributable to Penang International Airport in Bayan Lepas.

Value of trade by mode of transport (RM million)

Year	Sea	Air	Land
2023	1,489,301	819,933	328,009
2024	1,539,395	972,316	367,817
2025	1,460,105	1,193,764	407,629
Jan-May 2026	618,018	644,078	192,820

Source:DOSM

Ladies and gentlemen,

8. As global competition intensifies, Malaysia must continue to strengthen its capabilities through sustained investment in infrastructure, talent, and technology, supported by close collaboration among government, industry players, and infrastructure providers to remain competitive.
9. With our strategic location in Southeast Asia, capable workforce and well-established aviation ecosystem, Malaysia's continued growth is also enabled by strong strategic partnerships between government, industry players, investors and infrastructure providers, working together to deliver outcomes that no single party could achieve alone.
10. The Subang MRO Logistics Complex Project is a good example, a joint venture between Malaysia Airports and Mitsui Fudosan Group, reflecting the strong and longstanding economic partnership between Malaysia and Japan.
11. Japanese investment has played an important role in Malaysia's industrial development over many decades, bringing with it recognised strengths in engineering, innovation and quality infrastructure.

12. The collaboration between Malaysia Airports and Mitsui Fudosan demonstrates how international partnerships can support Malaysia's aerospace ambitions by combining local expertise with global experience.
13. Beyond delivering modern infrastructure, this partnership strengthens our aerospace ecosystem, encourages knowledge exchange and positions Malaysia to capture greater opportunities in the rapidly growing regional MRO market.
14. The Government remains committed to a supportive environment that encourages investment, drives innovation and develops the skilled talent needed for the aerospace industry's long-term growth.
15. Apart from the existing Malaysia Aerospace Industry Blueprint 2030, I also wish to mention that two weeks ago, the Civil Aviation Authority Malaysia (CAAM) organised a Low Altitude Economy Forum, which highlighted the importance of having a proper regulation in place to promote growth in this sector going forward. Therefore, I have instructed the CAAM management to draw up the regulatory framework for a launch by end of this year.

16. The aviation industry is an extremely sophisticated sector to develop, but coming along with it is substantial economic benefit for our nation to tap. The government, or at least in my capacity as Transport Minister, does not intend to miss this opportunity of growth, and hence we will continue working closely with industry stakeholders to strengthen Malaysia's competitiveness and advance its position as a leading aerospace nation, while strengthening the country's ability to attract and retain high-value investment.

[Closing]

17. I would like to congratulate all parties involved in bringing this project to fruition. Today marks another important milestone in Malaysia's aerospace journey and I look forward to seeing this partnership catalyse more growth within our aviation industry.

18. With that, it is now my pleasure to officiate the groundbreaking ceremony of the Subang MRO Logistics Complex Project at Subang Aerotech Park.

Thank you.

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